

NEWSLETTER - Listening, Learning, and Building Together

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MING ZHANG FOR STATE SENATE, WORCESTER & MIDDLESEX DISTRICT

DISTRICT INCLUDES: LEOMINSTER, LANCASTER, FITCHBURG, CLINTON, LUNENBURG, WESTFORD, GROTON,
TOWNSEND, SHIRLEY, ASHBY



100 Conversations Tour

Over the past month, I continued traveling across our district with two stops: **Fitchburg** and **Lunenburg**.

Every community has its own character and challenges. But one thing has become increasingly clear through these conversations: families across Worcester and Middlesex share many of the same concerns.

They want to be able to afford to stay here. They want safe, strong communities. They want opportunities for their children. And they want a state government that listens to the people it represents.

These conversations are reinforcing why I decided to run: the government works best when leaders listen before they act.

Local Leadership: Lessons from Fitchburg

During my conversation with Fitchburg Mayor Sam Squailia and Ward 3 City Councillor Joe Bowen, we discussed challenges facing cities and towns across our district, including the importance of public engagement and making sure residents have a voice in decisions that affect their communities.

Our conversation reinforced something I have heard repeatedly during the 100 Conversations Tour: people want government to listen to local communities and work with them - not simply tell them what to do.

Strong communities are built when residents, local leaders, and the state government work together.



What I Heard This Month

Three conversations that stayed with me:

- **Housing:** Young families want to stay in the communities they grew up in, but starter homes are increasingly out of reach.
- **Cost of living:** Seniors and working families are being squeezed by rising housing, environmental issues with long-term clean energy and clean water strategies, and everyday expenses.
- **Local decision-making:** Communities want a state government that listens to local knowledge rather than assuming Beacon Hill always knows best.

These are not abstract policy issues. They affect whether a young family can buy its first home, whether a senior can afford to remain in the community they love, and whether working families can build a secure future here.

That is why I believe Massachusetts needs to focus on making it possible for families to stay, thrive, and build their future here.

Join the Campaign: Put a Sign in Your Yard



A yard sign is more than a campaign sign. It is a simple way for neighbors to show that they believe our communities deserve thoughtful, independent, community-focused leadership.

If you would like to display a yard sign, I would be grateful for your support. Please follow the link and fill out the [yard sign form](#).

Grassroots Support: Help Build This Campaign

This campaign is being built differently.

I am running as an independent voice, powered by conversations with residents and supported by people who believe our communities deserve leadership that puts families before politics.

Every contribution—whether \$25, \$50, or \$100 - helps us reach more voters, share our message, and continue building a campaign focused on the issues that matter to families across our district.

If you believe in this campaign, please consider making a contribution today.

Looking Ahead

The 100 Conversations Tour will continue in the coming weeks as I visit more communities across the district and listen to residents.

If you see me at a local event, please come say hello. Tell me what matters most to you, your family, and your community.

This campaign is not just about one election.

It is about listening to our communities, learning from one another, and building a Massachusetts where families can afford to stay and thrive.

Thank you for being part of it.