

MAY / 2026 / ISSUE #2

NEWSLETTER

MING ZHANG FOR STATE SENATE, WORCESTER & MIDDLESEX DISTRICT

DISTRICT INCLUDES: LEOMINSTER, LANCASTER, FITCHBURG, CLINTON, LUNENBURG, WESTFORD, GROTON, TOWNSEND, SHIRLEY, ASHBY

To Support and Donate,
visit <https://www.vote-ming-zhang.com/>



What Listening Tour Has Revealed

The 100 Conversations Tour – 27th out of 100 by now – reveals not ideology, but anxiety.

Families are stretched thin. Seniors are worried. Young adults are wondering if they can ever build a future here. And many residents feel like government no longer measures success by whether ordinary people can actually afford to live. One Clinton resident feels he is being priced out of his home.

That's why I continue to talk about what I call the **50% Rule**.

WHAT'S NEW

LISTENING TOUR CONTINUES

On the 27th of the 100 Conversations Tour, residents revealed stunning perspectives that keep me up at night

50% RULE & BEYOND

One conversation at a time, each voice reflects our community voice toward grounded solutions

The Reality Behind the 50% Rule

The reality today is this:

Many residents are either one emergency away from financial crisis, or are already living in one.

A car repair. A medical bill. A rent increase. A heating bill in winter. Any one event can push a working family into instability.

The 50% Rule is meant to establish a real affordability benchmark – or affordability stress index – at the state level, which is similar to how we already measure housing affordability.

If basic living costs consume more than half of a household's income, then government should recognize that residents are under financial pressure and automatically trigger relief measures and policy responses.

That could include: tax relief, energy relief, housing support, transportation affordability measures, and local cost-of-living assessments

Government already tracks economic indicators. But those numbers often fail to reflect what residents actually experience in daily life. Therefore, 50% Rule says affordability must become measurable, visible, and actionable.

Listening to Residents Honestly

Another issue was immigration that's tied to broader concerns about affordability, public resources, and government priorities.

As a first-generation immigrant myself, these are not always easy conversations to have. Yet dismissing people's concerns outright only deepens division. Many residents are not speaking from hatred; they are speaking from frustration and financial pressure.

I believe that immigration continues to be the foundation of our democracy, and I don't support approaching the issue through fear or division. Scripture tells us that we shall not oppress a stranger, "**for we know the heart of a stranger – we were strangers once, too.**"

Public safety, fiscal responsibility, and humane treatment under the law should all play together.

A Mindshift from Spending to Investing

There is a fundamental difference between spending and investing.

If you cut a slice of a pizza and it's simply gone forever, that's spending.

But if you cut a slice and it helps create a larger pizza in return, that's investment.

ARE YOU READY TO SUPPORT US?

We are seeking volunteers and donations to support our campaign.
<https://www.vote-ming-zhang.com>

The goal of public policy should not simply be distributing money. It should be generating strong returns for residents, communities, and future generations.

Invest & Grow: People, Infrastructure, and Local Economy

- **Investing in People**

We need stronger pathways into stable careers. That includes: job-ready skillsets, skilled trades programs, technology and vocational partnerships, workforce training.

Bottom line: not every student needs a four-year degree. But every resident deserves a pathway to economic stability.

- **Investing in Infrastructure**

Local communities understand their own needs better than distant mandates. Therefore, infrastructure decisions, including housing, transportation, and development priorities, should involve stronger local-level assessment and accountability, not simply one-size-fits-all state directives we face today. Because growth works best where local communities have both support and a voice.

- **Investing in Local Economy**

Strong local businesses create strong communities. Based on my listening tour by far, strong local businesses create strong local communities by focusing on the following: small business growth, healthy local environment for local investment, expansion opportunities long term, and grant permission cycles.

A healthy economy is not built only through government programs, but when local communities and businesses can work together with confidence.

Why Political Balance Matters

Democracy is described as “two steps forward, one step back.” But that one step can carry real consequences for families, businesses, and communities. Policies affect affordability, public trust, education, infrastructure, and long-term economy.

That is why healthy political balance matters.

Both democratic and republican party leaders acknowledge that, when one party dominates government for too long, there is a risk that accountability and local perspectives begin to weaken, and that policies can move too far in one direction without enough challenge or adjustment.

One-party rule can produce major progress when decisions are right, but it can also produce major setbacks when decisions are wrong.

Kitchen Table Issues

We are not in a golden age as some claimed; we are in a time of real strain, marked by an affordability crisis: housing – housing affordability, energy affordability, property tax affordability. At the same time, domestic outmigration is rampant.

Here is a small survey – a way to directly hear from our community:

1. What kitchen table issue is putting the most pressure on your household right now?
2. Do you feel your family is spending over 50% of income on essential costs?
3. If families are crossing that 50% threshold, what should government do differently?

Kitchen table issues are not left issues or right issues. They are the issues at the center of our lives – calling on us to work TOGETHER!

News Coverage



Press Releases:

- [WestfordCAT / Westford Villager TV Show](#) featured Ming Zhang's independent run for MA State Senate on March 23, 2026, with press release shared in its print version.
- Press Release also featured on [Groton Herald](#) and [Clinton The Item](#) newspapers.
- Interview with [Groton Channel](#) – [US Constitution program](#)
- More to come, stay tuned.

MING ZHANG: A VOICE FOR OUR DISTRICT

THE CANDIDATE: EXPERIENCE & VISION



A Background of Diverse Leadership

Combines academic expertise in American Studies with 20+ years of business strategy and technology experience.



Deep Community Roots

A 15-year Westford resident who managed 20+ homeowner associations representing over 1,000 households.



Partnership Over Partisanship

Running as an independent to provide a voice for those underrepresented by party-line politics.

PLATFORM: PUTTING FAMILIES FIRST



ACCOUNTABILITY AND TRANSPARENCY

Demands fiscal discipline and clear explanations for how state tax dollars are spent.



KITCHEN-TABLE ISSUES

Focuses on everyday concerns: affordability, housing costs, public safety, and strong public schools.




PROTECTING LOCAL SERVICES


Advocating for fair local aid to sustain town services without constantly raising property taxes.

NotebookLM

Are you ready to support us?

Please be part of something bigger by supporting us and making donations:

 mingzhang.for2026@gmail.com

 vote-ming-zhang.com

 facebook.com/ming.zhang.940098